Offset register as of 30 September 2026[1)]

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Remote weapon stations (Protector M151)	2006-2027	**Kongsberg Defence & Aerospace AS / Norway;** Mr Bjørn Hurlen; Senior Manager Industry Cooperation; bjorn.hurlen@kongsberg.com	6.5	Aero Consultants AG, 8606 Nänikon	Indirect	20*	g (78.3%)
				Cicor Reinhardt Microtech AG, 7323 Wangs	Indirect	26*	
				Curtiss-Wright Antriebstechnik GmbH, 8212 Neuhausen am Rheinfall	Direct/ Indirect	28*	
				DESAPRO AG, 6302 Zug	Indirect	71*	
				INDUR Antriebstechnik AG, 4410 Liestal	Indirect	28*	
				Kongsberg Defence Switzerland AG, 3600 Thun	Direct / Indirect	28*	
				Leder- und Textiltechnologie GmbH, 3661 Uetendorf	Direct	95*	
				Safran Vectronix AG, 9435 Heerbrugg	Direct / Indirect	26*	
				Schellenberg Wittmer AG, 8021 Zürich	Direct	20	
				Schranz Elektronik GmbH, 3752 Wimmis, BE	Direct	27*	
				Varioprint AG, 9410 Heiden	Indirect	26*	
				WZW Optic AG, 9436 Balgach, SG	Indirect	26*	
				Beyond Gravity (RUAG) Slip Rings SA, 1260 Nyon, VD	Indirect	26*	f (21.6%)
				Comelec SA, 2300 La-Chaux-de-Fonds, NE	Indirect	25*	
				Irdam SA, 1401 Yverdon-les-Bains	Indirect	26*	
				Leclanché SA, 1400 Yverdon-les-Bains	Indirect	27*	
				MPS Micro Precision Systems AG, 2504 Bienne, BE	Indirect	28*	
				Faulhaber Minimotor SA, 6980 Croglio, TI	Indirect	27*	i (0.1%)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Reconnaissance drone system 15 (Hermes 900 HFE)	2015-2027	**Elbit Systems Ltd. / Israel;** Mr Nadav Yidgar; Business Development Manager; nadav.yidgar@elbitsystems.com or https://elbitsystems.com/supplier-offset/	-16.3	Actutronic Switzerland Ltd., 8608 Bubikon	Indirect	11	g (66.7%)
				Aero Consultants AG, 8606 Nänikon	Indirect	19	
				AMAC Aerospace Switzerland AG, 4051 Basel	Indirect	19	
				AOS Technologies AG, 5405 Baden-Dättwil	Indirect	14	
				Bagira Switzerland AG, 3014 Bern	Direct/ Indirect	19	
				BETA CAE Systems International AG, 6039 Root	Indirect	62*	
				Bystronic Sales AG, 3362 Niederönz	Indirect	11	
				Carbo-Link AG, 8320 Fehraltdorf	Indirect	19	
				Enclustra GmbH, 8045 Zürich	Indirect	13	
				ERAM AG, 4123 Allschwil	Indirect	12	
				FISBA AG, 9016 St. Gallen	Indirect	14	
				Fritz Studer AG, 3613 Steffisburg	Indirect	11	
				G. Bopp & Co., 8046 Zürich	Indirect	25*	
				Gysin AG, 4452 Itingen	Indirect	28*	
				Hightech MC AG, 5600 Lenzburg	Indirect	19	
				Huber+Suhner, 9100 Herisau	Indirect	13	
				Kinmetica AG, 6102 Malters	Indirect	11	
				Marenco AG, 8330 Pfäffikon	Indirect	19	
				Maxon Motor AG, 6072 Sachseln	Indirect	13	
				Mewasa AG, 7323 Wangs	Indirect	12	
				Micronel AG, 8317 Tagelswangen	Indirect	13	
				Quartzcom AG, 2540 Grenchen, SO	Indirect	26*	
				Reinhardt Microtech AG, 7323 Wangs	Indirect	13	
				RUAG AG, 6032 Emmen	Direct/ Indirect	33*	
				RUAG Schweiz AG, 3018 Bern	Direct	19	
				Sauter Bachmann AG, 8754 Netstal	Indirect	12	
				SFS intec AG, 9435 Heerbrugg	Indirect	12	
				Sunnen AG, 8586 Ennetaach-Erlen	Indirect	12	
				Swissbit AG, 8552 Bronschhofen	Indirect	26*	
				SwissOptic AG, 9435 Heerbrugg	Indirect	26*	
				Thommen Aircraft Equipment AG, 4132 Muttenz	Indirect	26*	
				Turbo-Separator AG, 9630 Wattwil	Indirect	12	
				Typhoon HIL, 5430 Wettingen	Indirect	13	
				Variosystems AG, 9323 Steinach	Indirect	26*	
				WZW Optic AG, 9436 Balgach	Indirect	14	
				Zetes AutoID Systems AG, 8604 Volketswil	Indirect	20	
				Zund Systemtechnik AG, 9450	Indirect	11	

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Reconnaissance drone system 15 (Hermes 900 HFE)	2015-2027	**Elbit Systems Ltd. / Israel;** Mr Nadav Yidgar; Business Development Manager; nadav.yidgar@elbitsystems.com or https://elbitsystems.com/supplier-offset/	-16.3	Alpes Lasers SA, 2072 St-Blaise	Indirect	26*	f (27.1%)
				Biazzi SA, 1816 Chailly-Montreux	Indirect	11	
				Fischer Connectors, 1162 Saint-Prex	Indirect	13	
				Irdam SA, 1401 Yverdon-les-Bains	Indirect	13	
				Lemco Précision SA, 1895 Vionnaz	Indirect	25*	
				Lemtronic SA, 1895 Vionnaz	Indirect	28*	
				LNS Sarl, 2534 Orvin	Indirect	12	
				Meggitt SA, 1701 Fribourg	Indirect	26*	
				Montena Technology SA, 1728 Rossens	Indirect	13	
				Negotrade S.A., 1807 Blonay	Indirect	18	
				PRECI-DIP SA, 2800 Delémont	Indirect	26*	
				Rollomatic SA, 2525 Le Landeron	Indirect	12	
				RUAG Space, 1260 Nyon	Indirect	19	
				Schott Suisse SA, 1401 Yverdon-les-Bains	Indirect	26*	
				Sense Fly, 1033 Cheseaux-sur-Lausanne	Indirect	19	
				Starrag Vuadens SA, 1628 Vuadens	Indirect	12	
				Swissto12, 1020 Renens	Indirect	61*	
				Systems Assembling SA, 2017 Boudry	Indirect	13	
				Willemin-Macodel SA, 2800 Delémont	Indirect	28*	
				ABB Power Protection SA, 6572 Quartino	Indirect	13	i (6.3%)
				Diamond SA, 6616 Losone, TI	Indirect	27*	
				Faulhaber Minimotor SA, 6980 Croglio	Indirect	27*	
				GF Machining Solutions Sales Switzerland SA, 6616 Losone	Indirect	19	
				Swiss Coils SA, 6648 Minusio	Indirect	12	

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Preservation of the operational value of the integrated radio reconnaissance and transmission system (Radio reconnaissance system)	2017-2026	**ELTA Systems Ltd. / Israel**	11.6	Ansaldo Energia Switzerland AG, 5400 Baden	Indirect (Swap)	27*	g (56.7%)
				Celeroton AG, 8604 Volketswil, ZH	Indirect	72*	
				Huber+Suhner, 9100 Herisau	Indirect	13	
				Pfiffner International AG, 5042 Hirschthal, AR	Indirect (Swap)	27*	
				RUAG AG, 6032 Emmen	Direct/ Indirect	33*	
				RUAG Schweiz AG, 3000 Bern	Direct	19	
				Solifos AG, Fiber Optic Systems, 5210 Windisch	Indirect	27*	
				Mercury Mission Systems International S.A., 1212 Grand-Lancy, GE	Direct / Indirect	26*	f (43.3%)
				Schott Suisse SA, 1400 Yverdon-les-Bains	Indirect	26*	
				SPENO International SA, 1217 Meyrin	Indirect (Swap)	30*	
				Swissto12, 1020 Renens	Indirect	61*	
Extension of the service life of F/A-18 fighter aircraft (AMRAAM)	2019-2027	**Raytheon Missiles & Defense / USA;** Ms Justyna Bieganska; Sr. Manager, Global Contracts - Europe; justyna.m.bieganska@rtx.com	2.7[7)]	Transfer Banking Agreement	Indirect	-	g (21.6%)
				SICPA S.A., 1008 Prilly	Indirect	18	f (78.4%)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Replacement of the aeronautical radio ground infrastructure	2019-2029	**Rohde & Schwarz GmbH & Co. KG / Germany;** Ms Xiaomei Neumann; Corporate Offset Manager; xiaomei.neumann@rohde-schwarz.com	-9.4	Crypto AG, 6340 Baar	Indirect	13	g (82.4%)
				Crypto International AG, 6312 Steinhausen	Indirect	13	
				DBI Services SA, 8048 Zürich, ZH	Indirect	62*	
				Eidgenössisches Institut für Metrologie METAS	Indirect	71*	
				Galvabau AG, 6052 Hergiswil	Indirect	71*	
				Infotech AG, 4500 Solothurn, SO	Indirect	27*	
				Jordi AG Communication, 5405 Baden-Dättwil	Indirect	20	
				Leutenegger + Frei AG, 9204 Andwil	Indirect	11	
				Optiprint AG, 9442 Berneck	Indirect	13	
				Printprocess AG, 6312 Steinhausen	Indirect	27*	
				Reiden Technik AG, 6260 Reiden	Indirect	11	
				RFbeam Microwave GmbH, 9016 St. Gallen	Indirect	13	
				Rohde & Schwarz SwissQual AG, 4528 Zuchwil	Indirect	62*	
				Roschi Rohde & Schwarz AG, 3063 Ittigen	Direct/ Indirect	26*	
				RUAG Schweiz AG, 6032 Emmen	Indirect	13	
				Universität Basel, 4051 Basel	Indirect	21	
				Universität St.Gallen, 9000 St. Gallen	Indirect	21	
				Varioprint AG, 9410 Heiden	Indirect	26*	
				Wavecom Elektronik AG, 8180 Bülach	Indirect	13	
				L. Klein SA, 2504 Bienne	Indirect	13	f (17.6%)
				Montena Technology SA, 1728 Rossens	Indirect	13	
				Sensima Inspection Sarl, 1196 Gland	Indirect	13	
				SonarSource SA, 1214 Vernier	Indirect	62*	
				Starrag Vuadens SA, 1628 Vuadens, FR	Indirect	28*	
				Synova SA, 1266 Duillier	Indirect	11	
				Tornos SA, 2740 Moutier	Indirect	11	

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Tactical reconnaissance system	2018-2031	**L3Harris Wescam / Canada;** Mr Jamie FitzGibbon; Proposals Manager; Jamie.FitzGibbon@can.l3harris.com	12.7	AMAC Aerospace Switzerland AG, 4051 Basel	Indirect	51*	g (40.6%)
				Crypto International AG, 6312 Steinhausen	Indirect	13	
				SwissOptic AG, 9435 Heerbrugg	Indirect	26*	
				Telemeter Electronic GmbH, 9200 Gossau, SG	Direct	26*	
				WESCAM Authorized Service Centers (WASC)	Direct	26*	
				WZW Optic AG, 9436 Balgach	Indirect	28*	
				APCO Technologies, 1860 Aigle	Indirect	32*	f (59.2%)
				Mercury Mission Systems International S.A., 1212 Grand-Lancy	Indirect	26*	
				Systems Assembling SA, 2017 Boudry	Direct	28*	
				Subcontracts	Direct		i (0.2%)
Extension of the service life of the Combat Vehicle 90 (CV9030)	2020-2028	**BAE Systems Hägglunds AB / Sweden;** Ms Caroline Thelin; Head of Industrial Cooperation Switzerland; caroline.thelin@baesystems.se	7.8	Curtiss-Wright Antriebstechnik GmbH, 8212 Neuhausen am Rheinfall	Indirect	13	g (100%)
				Rheinmetall Air Defence AG, 8050 Zürich	Direct	25*	
				RWM Schweiz AG, 8050 Zürich	Indirect	13	
				RUAG AG, 6032 Emmen, LU	Indirect	33*	
				RUAG Land Systems AG, 3602 Thun	Direct/ Indirect	16	
				Safran Vectronix, 9435 Heerbrugg	Indirect	13	
				Swisstronics Contract Manufacturing AG, 9552 Bronschhofen, SG	Direct	26*	
				Kudelski Security, 1033 Cheseaux-sur-Lausanne, VD	Indirect	63*	f (0 %)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Modernisation of Armed Forces communications (Replacement of mobile radio devices)	2020-2029	**Elbit Systems Ltd. / Israel;** Mr Nadav Yidgar; Business Development Manager; nadav.yidgar@elbitsystems.com or https://elbitsystems.com/supplier-offset/	-169.4	Acronis International GmbH, 8200 Schaffhausen	Indirect	62*	g (58%)
				Acutronic Switzerland Ltd., 8608 Bubikon	Indirect	11	
				Compona AG, 8320 Fehraltorf	Direct	26*	
				Elbit Systems Switzerland, 3011 Bern	Direct	26*	
				Elma Electronic AG, 8620 Wetzikon	Indirect	26*	
				EMC Testcenter AG, 8105 Regensdorf, ZH	Direct	71*	
				Enclustra GmbH, 8045 Zürich, ZH	Indirect	62*	
				ERAM AG, 4123 Allschwil	Indirect	25*	
				Experis, 8050 Zürich, ZH	Indirect	62*	
				G. Bopp & Co., 8046 Zürich	Indirect	19	
				GDELS-Mowag GmbH, 8280 Kreuzlingen	Direct	29*	
				Gewinde Satelliten Antriebe AG, 4532 Feldbrunnen	Indirect	25*	
				Hiper Global Switzerland AG, 6302 Zug, ZG	Direct	26*	
				Humbel Zahnräder AG, 9214 Kradolf-Schönenberg	Indirect	28*	
				Huber+Suhner, 9100 Herisau	Indirect	27*	
				Maxon Motor AG, 6072 Sachseln	Indirect	27*	
				Mewasa AG, 7323 Wangs	Indirect	25*	
				Paoluzzo AG, 2563 Ipsach	Indirect	25*	
				Polus Tech. (Switzerland) Ltd, 6312 Steinhausen	Indirect	62*	
				Qualitest Group Switzerland AG, 8152 Glattpark, ZH	Indirect	71*	
				Reinhardt Microtech AG, 7323 Wangs	Indirect	13	
				RUAG AG, 6032 Emmen	Direct / Indirect	33*	
				Safran Vectronix AG, 9435 Heerbrugg	Indirect	26*	
				Siemens Schweiz AG, 6300 Zug	Indirect	26*	
				Solifos AG, 5210 Windisch, AG	Direct	27*	
				Swissbit AG, 8552 Bronschhofen	Indirect	26*	
				Traco Electronic AG, 6340 Baar, ZG	Indirect	27*	
				Universität St.Gallen, 9000 St. Gallen	Indirect	72*	
				Varioprint AG, 9410 Heiden	Indirect	26*	
				VERWO AG, 8864 Reichenburg, SZ	Direct	25*	
				WZW Optic AG, 9436 Balgach	Indirect	14	

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Modernisation of Armed Forces communications (Replacement of mobile radio devices)	2020-2029	**Elbit Systems Ltd. / Israel;** Mr Nadav Yidgar; Business Development Manager; nadav.yidgar@elbitsystems.com or https://elbitsystems.com/supplier-offset/	-169.4	Alpes Lasers SA, 2072 St-Blaise, NE	Indirect	16*	f (38.3%)
				ELCA Informatique SA, 1009 Pully, VD	Direct	62*	
				ESCO S.A., 2206 Les Geneveys-sur-Coffrane	Indirect	13	
				Fischer Connectors, 1162 Saint-Prex	Indirect	27*	
				Ismeca Europe Semiconductor SA, 2300 La-Chaux-de-Fonds	Indirect	28*	
				Lemco Précision SA, 1895 Vionnaz	Indirect	25*	
				Metalor Technologies SA, 2074 Marin-Epagnier	Indirect	24*	
				Poudrerie d'Aubonne SA, 1170 Aubonne, VD	Indirect	20*	
				PRECI-DIP SA, 2800 Delémont	Indirect	26*	
				Rami Swiss Sarl, 2800 Delémont	Direct / Indirect	26*	
				Rollomatic SA, 2525 Le Landeron	Indirect	28*	
				Schott Suisse SA, 1401 Yverdon-les-Bains	Indirect	26*	
				Starrag Vuadens SA, 1628 Vuadens	Indirect	28*	
				Systems Assembling SA, 2017 Boudry, NE	Direct	27*	
				Tornos SA, 2740 Moutier	Indirect	13	
				ABB Switzerland Ltd., 6572 Quartino	Indirect	26*	i (3.7%)
				GF Machining Solutions Sales Switzerland SA, 6616 Losone	Indirect	28*	
				Helios Quartz Group SA, 6883 Novazzano	Indirect	13	
				Montanstahl AG, 6855 Stabio	Indirect	12	
Replacement of the control systems of Florako (Ralus/Lunas)	2021-2030	**Thales LAS France SAS / France;** Ms Sophie Cavelier; Offset Manager; sophie.cavelier@fr.thalesgroup.com	-17.0	GDELS-Mowag GmbH, 8280 Kreuzlingen	Indirect	29*	g (69.6%)
				Meteomatics AG, 9014 St. Gallen, SG	Indirect	71*	
				Pilatus Aircraft Ltd, 6371 Stans	Indirect	19	
				RUAG Schweiz AG, 6032 Emmen	Indirect	51*	
				Saab Bofors Dynamics Switzerland Ltd., 3600 Thun, BE	Indirect	25*	
				Schurter AG, 6002 Luzern	Indirect	19	
				Thales Suisse SA, 8045 Zürich	Direct	26*	
				Humard Automation S.A., 2800 Delémont	Indirect	28*	f (29.9%)
				ID Quantique SA, 1227 Genève, GE	Indirect	26*	
				MPS Micro Precision Systems AG, 2504 Biel-Bienne, BE	Indirect	28*	
				Saphyrion SAGL, 6934 Bioggio	Indirect	19	i (0.5%)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Individual NBC protective equipment	2021-2028	**Paul Boyé Technologies / France;** Mr François Rossier; Directeur Paul Boyé Suisse S.A.; f.rossier@paulboye.ch	4.4	E. Schellenberg Textildruck AG, 8320 Fehraltorf	Direct	32*	g (86.9%)
				Labor Spiez, 3700 Spiez	Direct	32*	
				Micronel AG, 8317 Tagelswangen, ZH	Indirect	28*	
				Textest AG, 8603 Schwerzenbach	Direct	32*	
				VC 999 Verpackungssysteme, 9100 Herisau	Direct	32*	
				Filature de laine peignée d'Ajoie S.A., 2942 Alle, JU	Indirect	32*	f (1.5%)
				Datamars SA, 6814 Lamone, TI	Direct	26*	i (11.6%)
				RIRI SA, 6850 Mendrisio	Direct	32*	
Long-range ground-based air defence system Patriot	2022-2034	**Raytheon Missiles & Defense / USA;** Mr Ryan Albert; Director Switzerland Patriot Offset Program; ryan.albert@rtx.com	325.6[7)]	Acutronic Schweiz AG, 8608 Bubikon	Indirect	26*	g (74.7%)
				Evatec AG, 9477 Trübbach, SG	Indirect	27*	
				GDELS-Mowag GmbH, 8280 Kreuzlingen, TG	Direct	29*	
				Meteomatics AG, 9000 St. Gallen, SG	Indirect	71*	
				Oerlikon Metco AG, 5610 Wohlen	Indirect	25*	
				Rheinmetall Air Defence AG, 8050 Zürich, ZH	Direct	25*	
				RUAG AG, 6032 Emmen	Direct/ Indirect	33*	
				Speedboat GmbH, 3097 Liebefeld, BE	Indirect	62*	
				SR Technics Switzerland AG, 8058 Zürich	Indirect	33*	
				Wey Group AG, 8103 Unterengstringen	Indirect	26*	
				H55 SA, 1950 Sion	Indirect	28*	f (24.9%)
				Mercury Mission Systems International S.A., 1212 Grand-Lancy, GE	Direct/ Indirect	26*	
				SkySoft-ATM, 1215 Genève	Indirect	62*	
				Nozomi Networks SAGL, 6850 Mendrisio, TI	Indirect	62*	i (0.4%)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Fighter aircraft F-35A	2022-2034	**Lockheed Martin Global Inc. / USA;** Ms Rupa Balar; Industrial Development; rupa.j.balar@lmco.com **Partners:** - **Pratt & Whitney / USA;** Mr Lawrence Van Ryn; lawrence.n.vanryniii@prattwhitney.com - **Northrop Grumman / USA;** Mr Uriel Luevano; uriel.luevano@ngc.com **- Honeywell / USA;** Ms Ligia McLean; ligia.mclean@honeywell.com	1'644.5[7)]	Acutronic Schweiz AG, 8608 Bubikon	Indirect	28*	g (84.1%)
				Anavia, 8752 Näfels, GL	Indirect	51*	
				BETA CAE Systems International AG, 6039 Root Längenbold	Indirect	63*	
				FISBA AG, 9016 St. Gallen	Indirect	26*	
				Jariet International AG, 6300 Zug, ZG	Indirect	72*	
				Pilatus Aircraft Ltd, 6371 Stans	Indirect	30*	
				Rentouch GmbH, 8820 Wädenswil	Indirect	62*	
				SR Technics Switzerland AG, 8058 Zürich	Indirect	33*	
				Arcoptix SA, 2000 Neuchâtel	Indirect	26*	f (15.0%)
				École Polytechnique Fédérale de Lausanne, 1015 Lausanne, VD	Indirect	72*	
				Kugler Bimetal SA, 1219 Le Lignon, GE	Indirect	24*	
				Meggitt SA, 1752 Villars-sur-Glane	Indirect	51*	
				Mercury Mission Systems International S.A., 1212 Grand-Lancy	Indirect	26*	
				MPS Micro Precision Systems AG, 2504 Bienne	Indirect	25*	
				Pasan SA, 2000 Neuchâtel	Indirect	26*	
				Safran Timing Technologies SA, 2000 Neuchâtel, NE	Indirect	26*	
				Sercalo Microtechnology Ltd., 2000 Neuchâtel	Indirect	26*	
				SonarSource SA, 1214 Vernier	Indirect	63*	
				Suprem SA, 1400 Yverdon-les-Bains	Indirect	23*	
				SWIP 4.0 Management SA, 1208 Genève, GE[8)]	Indirect	diverse*	
				SWISSto12 SA, 1020 Renens	Indirect	61*	
				Nozomi Networks SAGL, 6850 Mendrisio, TI	Indirect	62*	i (0.9%)
				Scensei, 6900 Lugano, TI	Indirect	62*	

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Semi-mobile passive sensors to supplement the air situation picture	2025-2030	**Elbit Systems Ltd. / Israel;** Mr Nadav Yidgar; Business Development Manager; nadav.yidgar@elbitsystems.com or https://elbitsystems.com/supplier-offset/	-20.9	Jet Aviation AG, 4051 Basel, BS	Indirect	33*	g (85.5%)
				RUAG AG, 6032 Emmen, LU	Direct	33*	
				SWISSto12 SA, 1020 Renens, VD	Indirect	61*	f (14.5%)
Surface-to-surface missile	2025-2031	**EuroSpike GmbH / Germany**; Ms Katharina Strassenburg; Project Manager Offset; katharina.strassenburg@eurospike.com	51.7	Transfer Banking Agreement	Indirect	-	g (84.8%)
				Acutronic Schweiz AG, 8608 Bubikon, ZH	Indirect	26*	
				Fisba AG, 9016 St. Gallen, SG	Indirect	26*	
				maxon Motor AG, 6072 Sachseln, OW	Indirect	27*	
				Meyer Sintermetall AG, 2557 Studen, BE	Indirect	25*	
				Nitrochemie Wimmis, 3752 Wimmis, BE	Indirect	20*	
				Beyond Gravity Slip Rings SA, 1260 Nyon, VD	Indirect	26*	f (14.8%)
				Scensei, 6900 Lugano, TI	Indirect	62*	i (0.4%)
Ammunition	2025-2030	**Rheinmetall Waffe Munition GmbH / Germany;** Mr Sascha Krieger; Expert Offset Management; sascha.krieger@rheinmetall.com	34.9	Transfer Banking Agreement	Indirect	-	g (100%)

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]
Medium-range ground-based air defence	2025-2032	**Diehl Defence GmbH & Co. KG / Germany**; Mr Dúlio Cláudio; Industrial Participation & Offset Manager; dulio.claudio@diehl-defence.com	520.5	-	-	-	-
Medium-range indirect fire support	2026-2035	**KNDS Deutschland GmbH & Co. KG / Germany;** Ms Bettina Grund; Senior Manager Industrial Participation; bettina.grund@knds.de	450.7	Kellenberger Switzerland AG, 9403 Goldach, SG	Indirect	28*	g (83.2%)
				Transfer Banking Agreement	Indirect	-	
				Transfer Banking Agreement	Indirect	-	f (12.1%)
				Transfer Banking Agreement	Indirect	-	i (4.7%)
Guided weapons to extend the capabilities of long-range ground-based air defence	TBD	**Lockheed Martin Global Inc. / USA;** Ms Amanda Williams; Country Manager, Industrial Development; amanda.m.williams@lmco.com	TBD[7)]	-	-	-	-

Procurement project	Offset fulfilment period	Foreign supplier	Unfulfilled offset obligation in CHF million[2)]	Swiss beneficiaries[3)]	Direct/ Indirect offset[4)]	Economic sector[5)]	Regional distribution of offset transactions[6)]

Remarks:

1) The offset register contains all current offset obligations. Such an offset obligation is imposed on foreign suppliers of defence materiel for procurements worth at least CHF 20 million. Usually, the offset obligation amounts to 100 per cent of the purchase price. The basis is a procurement contract and an offset agreement between the foreign supplier and armasuisse. The amount of the offset obligation and details of individual offset transactions are subject to business secrecy and may not be published.

2) An overfulfilled offset obligation is indicated with a minus amount. Replenishments can increase the offset obligation. The fulfilment of the offset obligation is measured in the currency of the procurement contract; where not in CHF, the currency rate on the reporting date of the offset register was used.

3) The consent of Swiss beneficiaries to publication in the offset register is given in the Offset Declaration Form (ODF) since 1 April 2018. Swiss beneficiaries in prior offset transactions may not be published.

4) Direct offset transactions flow into the defence materiel to be procured. Indirect offset transactions do not flow into the defence materiel to be procured.

5) Offset Policy until 2021
Sector 11 Machinery industry
Sector 12 Metal industry
Sector 13 Electronic and electrotechnical industry
Sector 14 Optical industry
Sector 15 Watch industry
Sector 16 Vehicle construction / wagon construction industry
Sector 17 Rubber and plastic products
Sector 18 Chemical products
Sector 19 Aerospace industry
Sector 20 IT industry / software engineering
Sector 21 Cooperation with universities and research institutes

5) Offset Policy from 2021*:
Sector 20 Manufacture of chemicals and chemical products
Sector 22 Manufacture of rubber and plastic products
Sector 23 Manufacture of other non-metallic mineral products
Sector 24 Manufacture of basic metals and fabricated metal products
Sector 25 Manufacture of fabricated metal products
Sector 26 Manufacture of computer, electronic and optical products
Sector 27 Manufacture of electrical equipment
Sector 28 Manufacture of machinery and equipment
Sector 29 Manufacture of motor vehicles, trailers and semi-trailers
Sector 30 Manufacture of other transport equipment
Sector 32 Other manufacturing
Sector 33 Repair and installation of machinery and equipment
Sector 51 Aerospace
Sector 61 Telecommunications
Sector 62 Computer programming, consultancy and related activities
Sector 63 Information service activities
Sector 71 Architectural and engineering activities; Technical and chemical testing and analysis
Sector 72 Research and development
Sector 95 Repair of computers and personal and household goods

6) g = German-speaking Switzerland, f = French-speaking Switzerland, i = Italian- and Romansh-speaking Switzerland

7) For procurements with the US government ("FMS"), the Offset Agreement is based on the contract values with the US industry involved.

8) The regional allocation of SWIP 4.0 is provisional, as the underlying fund investments have not yet been fully made. The final allocation will be based on the investments actually made and the respective places of performance.