The process for developing the Swiss Armed Forces occurs in an intergovernmental context, involving the Armed Forces Staff, armasuisse, the Federal Chancellery, political decision-makers, and the Parliaments. This chapter outlines the methodological basics of project planning.

**Project planning**

**Armed Forces Logistics Organisation (AFLO)**

**Political decision-makers**

**armasuisse**

**term planning**

Outcomes via medium- to short-term implementation plans. During the process, armasuisse utilises its project planning instrumentarium to develop future-oriented solutions aligned with outcomes via medium- to short-term implementation plans.

The Armed Forces Staff (AF Staff) produces the master plan. The plan defines the capabilities which the Swiss Armed Forces need in order to accomplish their mission over an eight-year period. The master plan transfers long- and medium-term plans into an annual implementation plan that requires an annual financial commitment. This plan is then divided into short-term, integrated and co-ordinated measures; it manages these and usesthem to deduce the focal points for investment. The Armed Forces Staff submits these measures to the Federal Chancellery for approval. On this basis, the Armed Forces Staff develops the project charter

The master plan transforms the conceptual foundations, plans, and specifies the investment and operating requirements, prepares the documents needed for drawing up the dispatch and submits these documents to the Armed Forces Staff Logistics Organisation (AFLO).

### Evaluation

The evaluation procedure ultimately results in an optimal contract with the relevant industrial partners. The evaluation procedure, which armasuisse must manage in strict conformity with the regulations governing public procurement, Potential suppliers of the system concerned are entitled to obtain from armasuisse details of the tendering procedure and of the submission of tenders. From the pre-qualification to the type selection stage, potential suppliers are invited to participate in the evaluation process.

The evaluation procedure is aimed at ensuring that Swiss industry is appropriately involved (offset deals). Wherever possible that Swiss industry is appropriately involved, armasuisse will ensure that the industrial partners of armasuisse are informed periodically about the process. During the pre-evaluation stage, armasuisse pre-selects potential suppliers to ensure that this is the case. Highly-trained staff and transparent working procedures ensure that this is the case. The evaluation process begins once the Armed Forces Staff has submitted the project charter to armasuisse. The evaluation process begins once the Armed Forces Staff has submitted the project charter to armasuisse. The evaluation process begins once the Armed Forces Staff has submitted the project charter to armasuisse.

### Parliamentary deliberations

During the parliamentary deliberations armasuisse continues its procurement preparations and prepares the introduction of the system to the armed forces. Only when the Armament Program has been passed by both councils (approval of Armament Program) does the procurement receive approval. Once the Armament Program has been passed by both councils (approval of Armament Program) does the procurement receive approval. Once the Armament Program has been passed by both councils (approval of Armament Program) does the procurement receive approval.

### Procurement

During the procurement and introduction phases armasuisse is responsible for the technical and commercial aspects. The AFLO is responsible for the life cycle management. The systems used by units are serviced and maintained by the units themselves, the AFLO or industry. The systems used by units are serviced and maintained by the units themselves, the AFLO or industry.

### Decommissioning

The systems used by units are serviced and maintained by the units themselves, the AFLO or industry. The systems used by units are serviced and maintained by the units themselves, the AFLO or industry. The systems used by units are serviced and maintained by the units themselves, the AFLO or industry.